
Port Authority of Guam Master Plan Update 2008

Overview For Public Comment

*Presented by
PB International, Inc.*

March 5, 2008

History & Snapshot

- Navy Designed & Put in Service in Late 1960's
- Has Remained Largely Unchanged Since
- Ownership/Operations to Gov-Guam in 1970's
- Done its Job for Guam & Bases as Sole Gateway (Over 90% moves through Port)
- Facilities Out of Date for Modern Cargo Operations
- Base Relocation Related Construction & Subsequent Build-up will Increase Demands
- Port Authority Hired PBI to Develop Master Plan

Master Plan Process Overview

- ✓ Kick-off in August 2007
- ✓ Data Collection & Interviews
- ✓ Existing Facilities & Current Trends
- ✓ 20 Year Demand Forecasts
- ✓ Capacity Analysis
- ✓ Alternatives Analysis & Preferred Alternative
- ✓ Preliminary Capital Cost Impacts
- ✓ Draft Master Plan Report
- ✓ Public Review & Comment
- ✓ Final Master Plan Report

Interviews, Meetings, Conferences...

- Started Work August 7, 2007 with Kick-off
- Over 50 Interviews, Meetings,
- Comprehensive Inventory of Data Collected

Commercial Port Facilities - Assets

- Breakwater & Sheltered Harbor
- Deep Water Anchorage & Access Channel
- Largely Industrial Zone – No Urban Encroachment
- Land & Waterfront Access for Expansion (20+ Yrs)
- Major Shipping Line Rotations to USWC to Far East
- Asian Services & Island Transshipment Services
- Ongoing Operations & Existing Berths – Plus for Obtaining Permits (Not a Greenfields Location)



Route 1

Piti Channel

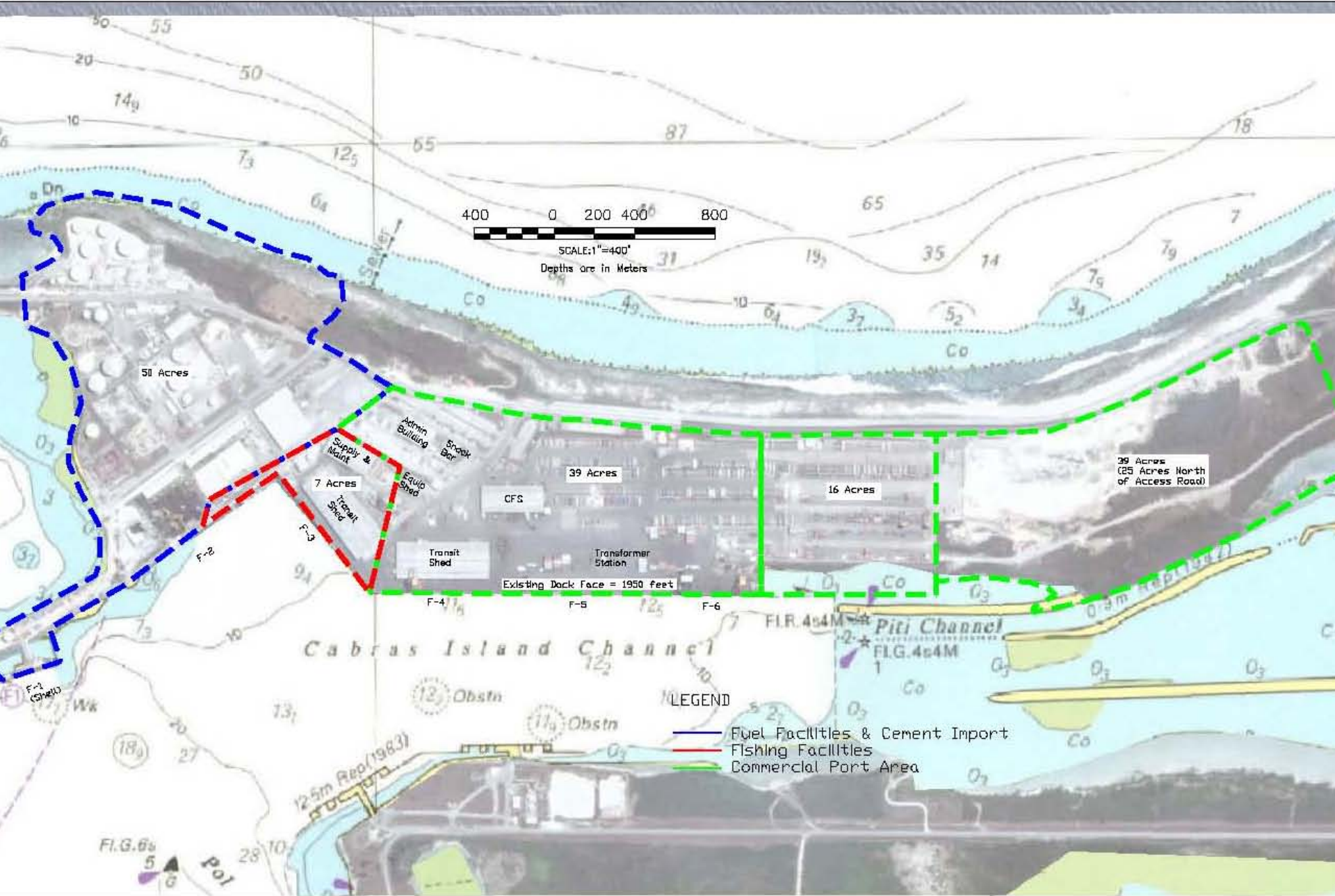
Route 11

Commercial Port

Piti

Apra Harbor

Lockwood Terrace



Facility Constraints

- Berths
 - Insufficient Dredge Depths (-35' to -37' for container ships)
 - Wharves in Poor Condition
 - Sheet-pile Bulkheads Deteriorating
- Container Cranes are a MAJOR Concern
 - 1 Operating – 1 Prone to Breakdown 1 – Non-operational
 - Do only 15-18 Lifts/Hour (25+ USWC, higher in Asia)
 - Insufficient Vertical Clearance (ships must light load)
 - Cannot Handle Post-PANAMAX Ships in Future
 - Maintenance Costs Extremely High

Facility Constraints (Cont'd)

- Other Equipment – Insufficient, Old & Need Replacement
- Truck Gates Inefficient, Manual Processing & Slow
- Yard Area Constrained for a Wheeled Operation
- Mix of Commercial Port, Indirect and Unrelated Use
- Security – will not meet ISPS Requirements
- No Automation – No Terminal Operating System
- Insufficient Labor to Meet Peak Demand Periods
- To Summarize - Major Upgrade is Needed

Cargo Forecast

Framework for the Forecasts:

- Transportation is a derived demand
- Population
- Employment & markets
- Major Drivers
 - Base Construction & Population Surge
 - GovGuam Infrastructure Program
 - Transshipment

Guam - Forecast of Future Forces

U.S. Navy

COMNAVMARIANAS

SSNs/Sub Tender
Logistics Prepos Ships
MSC Combat Stores Ships
MSC Ammo Ships
Maritime Prepo Ships
H60e

Transient CVN berthing
HSV's
Littoral Combat ship

(Old 4350 AD/ 5230 Dep)

(New ≈ 5600 AD/ 5280 Dep)

U.S. Army

1 x Battalion Air
Defense

(≈630 AD/ 950 Dep)



USCG

225' Buoy Tender
110' Patrol Boat
25' Response Boat

(140 AD/ 180 Dep)

USAF

36th Air Wing

Rotational Bombers
More Based Tankers
More Periodic Fighters
Global Hawk

(Old 1930 AD/ 2280 Dep)

(New ≈4560 AD/ 3730 Dep)

USMC

III MEF Cmd Element
Ground Combat Element
Aviation Combat Element
Combat Service Support
Plus:

Transient Units
Visiting USMC & Allied
Forces

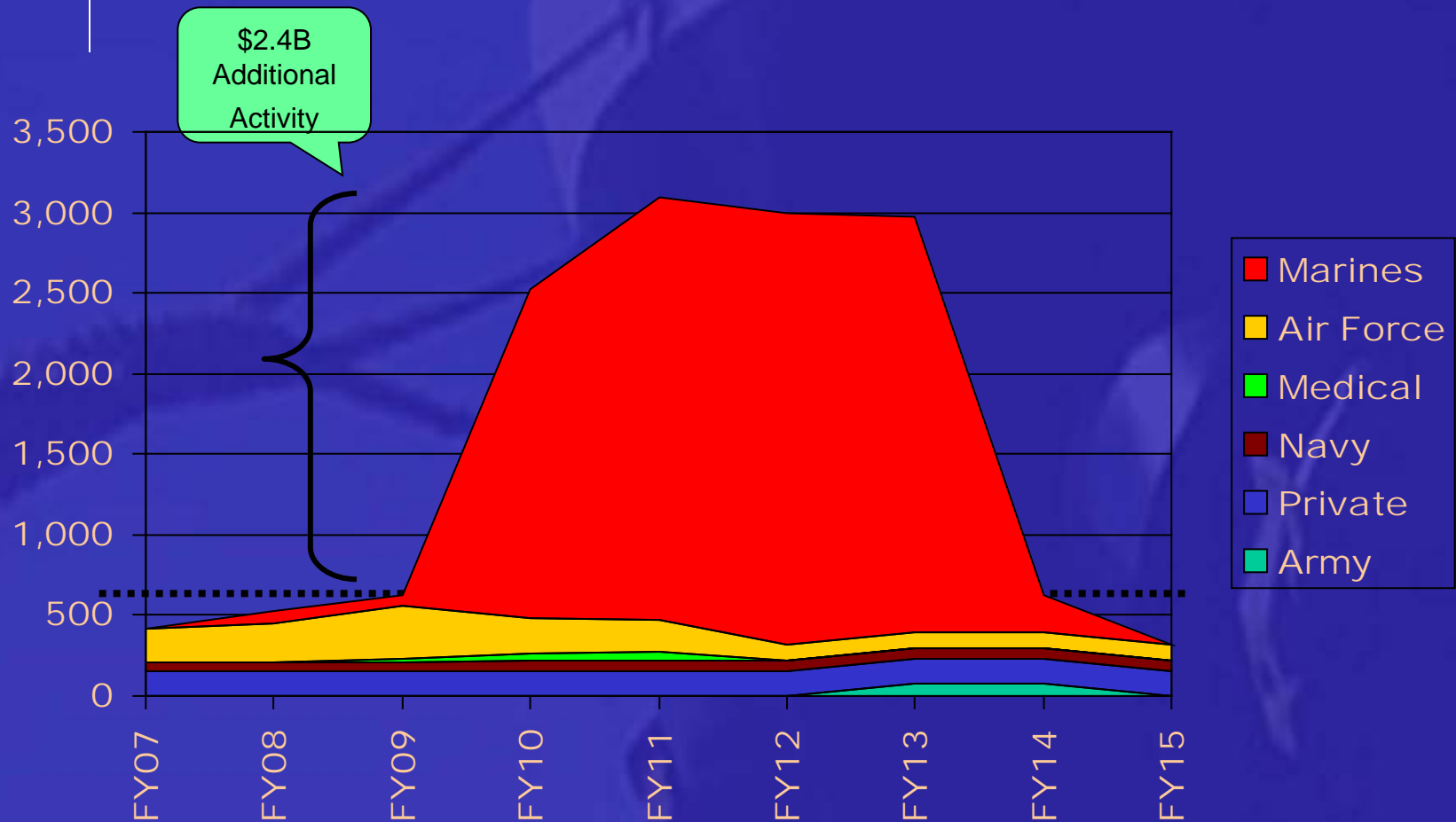
(New ≈10,000 AD/ 9000 Dep)

○ = New

Old Total: 6,420 Active Duty / 7,690 Dependents

New Total: ≈18,930 Active Duty / 19,140 Dependents

DOD Guam Construction Activity (Millions 2007\$)

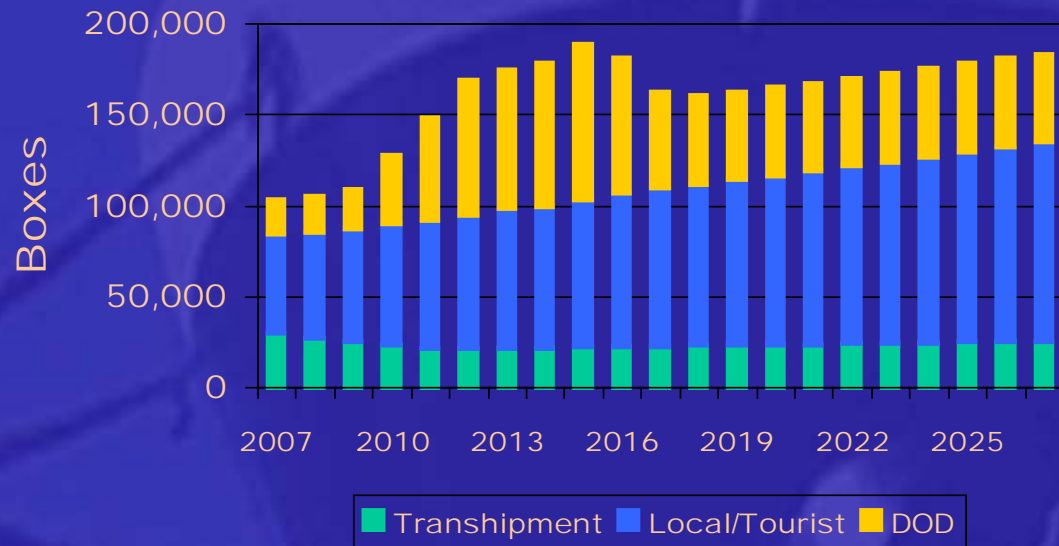


Government of Guam Approx. \$3 Billion Infrastructure

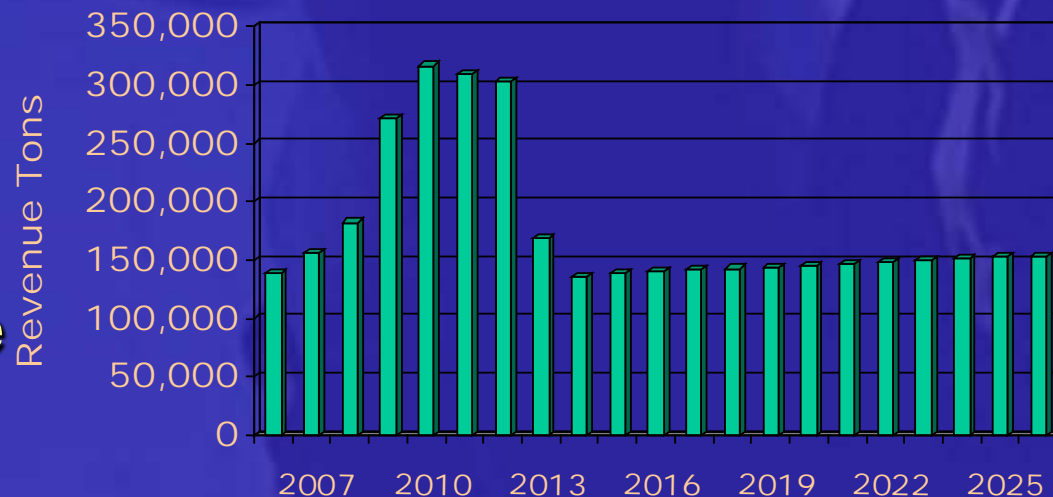
- DPW Roads and Highways: \$1.575 Billion
- GPA: \$660 million
- GWA: \$487 million
- DPW Solid Waste: \$230 million
- Around \$300 million per year

Forecast

Containers in
Boxes



Median Break-
bulk Cargo



Cement is Double
or More

Capacity Constraints “As Is” with Current Trade Patterns

Annual Cargo:

- | | | |
|----------------|------------------------------------|---------------------------|
| ■ Containers: | 103,000 | Boxes in 2007 |
| Est. Capacity | 120,000 | (current trade pattern) |
| Peak Demand | 190,000 | (200,000 high peak) |
| ■ Break-bulk: | 155,000 | Tons Peak in 2006 |
| Est. Capacity | Close to Capacity | |
| Peak Demand | 320,000 | Tons During Construction |
| ■ Cement: | 100,000 | Tons in 2007 |
| Est. Capacity | 125,000 | Tons |
| Peak Demand | 250,000 | Tons (Could range higher) |
| ■ Cruise: | 6 to 8 | Vessels |
| Future Demand | 25 | Vessels if Successful |
| ■ Liquid Fuels | Have Excess Capacity (Shell/Mobil) | |

Design Ships

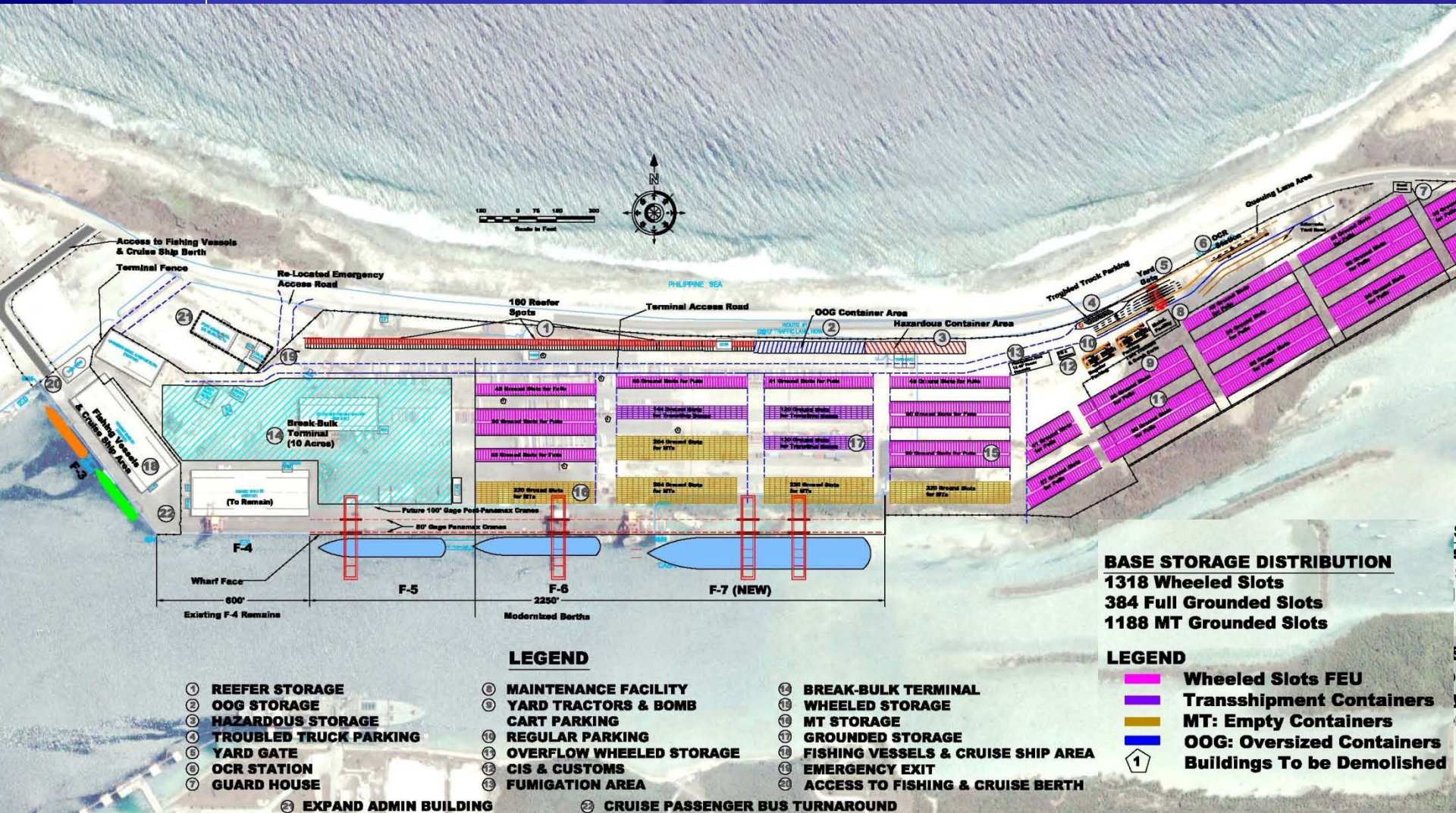
Short Term

Classification	TEU	LOA (Feet)	Draft (Feet)	Beam (Feet)	Width (Container)	DWT
Handy Size	2,200	640	33	93	11	25,000
Maunawili	2,600	712	41	105.6	13	37,752
Horizon Hunter	2,824	729	39	98	12	39,266
LMSR Military Vessel	N/A	950	37	105.6	N/A	34,000

Long Term

Classification	TEU	LOA (Feet)	Draft (Feet)	Beam (Feet)	Width (Container)	DWT
Post Panamax	4,800	900	45	135	16	90,000
Super Post Panamax	8,000	1,150	48	150	18	100,000

Analyzed Alternatives & Selected Concept for Implementation



Selected for Implementation

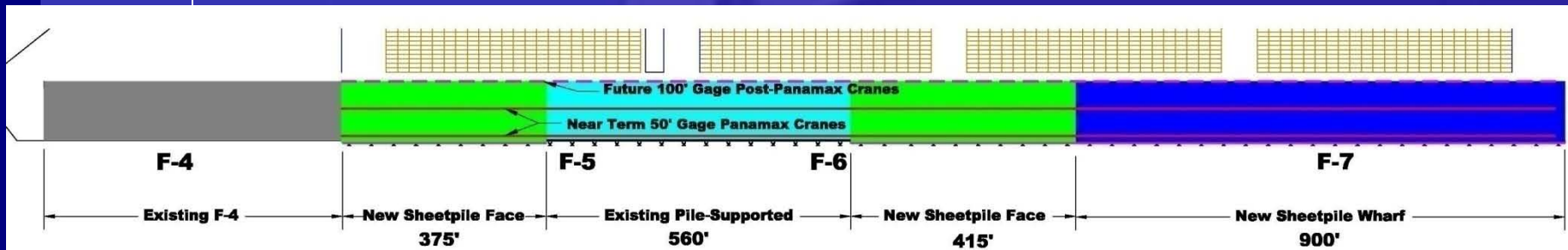
- Considered Alternatives & Port Selected Combination
Wheeled + Grounded System
- Modernize & Expand 2,250 of Wharf & Dredge:
 - Existing Berth: -37' As Is
 - New Berth: -42' Now & -51' Future
- Apron & Container Crane:
 - Near Term: 50' PANAMAX Crane
 - Long Term: 100' Gage Post-PANAMAX
- Retain/Save Most Existing Buildings
- Minimize Disruption to Existing Operations
- Secure Yard per ISPS
- High-mount Yard Lighting, Paving & Utilities
- Expand Terminal for Peak Storage Demands

Selected Concept

Features (Cont'd)

- New, Efficient Truck Gates
 - Paperless Semi-automated Gates
 - Optimize Manning
- Break Bulk Storage Yard for Construction Peak
 - Rebar, Pipe & non-Containerized Project Cargo
 - Use for Military Deployment Exercises in Out Years
- Plan for Customs, Agriculture Inspection, Fumigation Etc.
- Cement: Dredging by Port / Other Private Sector

F-5/F-6/F-7 2,250' Modernized Wharf

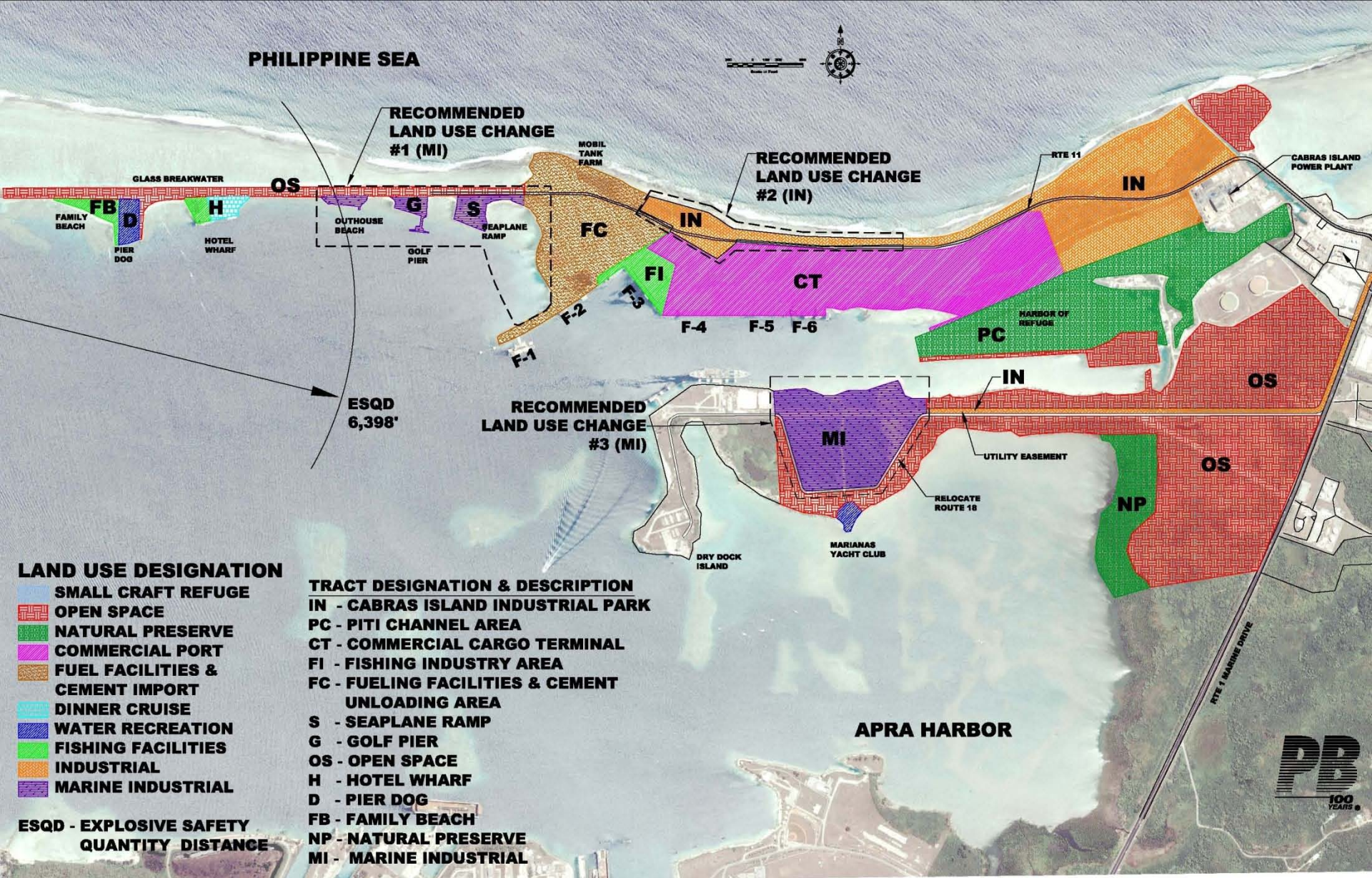


Modernized Berth Depths

Berth		Near Term	Long Term
F-4		-34'	-34'
F-5		-37'	-37'
F-6	West	-37'	-37'
F-6	East	-42'	-51'
F-7		-42'	-51'

Cargo Terminal Budget Estimates

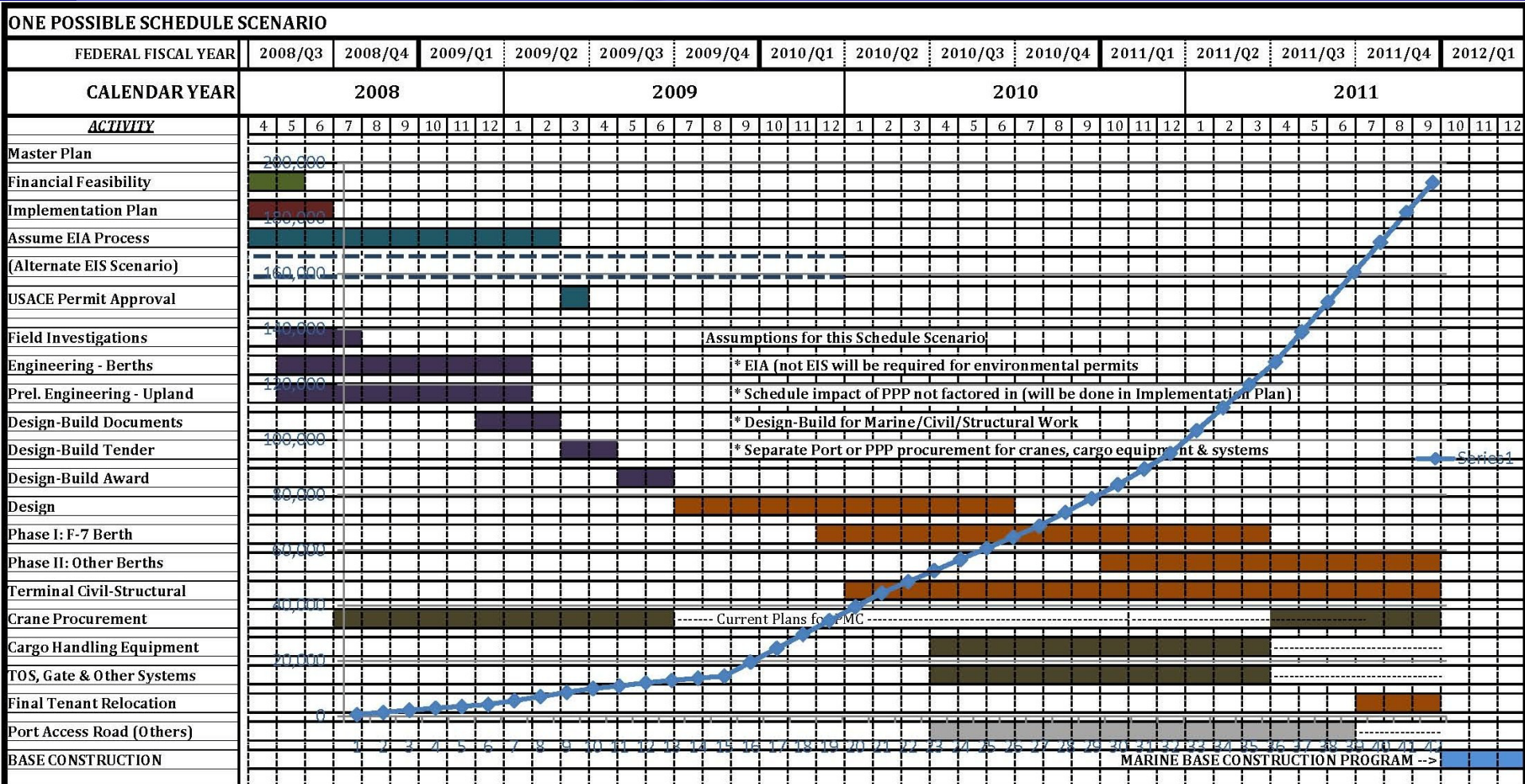
ITEM DESCRIPTION		Budget Estimate
Mobilization and Demobilization		\$ 6,530,000
Miscellaneous Construction Excluded Below		\$ 2,180,000
Demolition		\$ 7,510,000
Berth F-5 to F-7 Modernization		\$ 34,290,000
Buildings		\$ 7,950,000
Terminal Paving		\$ 14,600,000
Power, Lighting & Electrical		\$ 8,990,000
Site Utilities		\$ 20,110,000
Security		\$ 7,740,000
Container Cranes		\$ 14,500,000
Top-Picks & Spreaders		\$ 2,900,000
Side-Picks		\$ 1,500,000
Other Yard Equipments		\$ 3,700,000
Terminal Operating System		\$ 2,500,000
Gates		\$ 2,500,000
		\$ -
SUBTOTAL Direct Costs		\$ 137,500,000
Contingency	25%	\$ 34,500,000
Engineering/Permits/CM	15%	\$ 21,000,000
TOTAL		\$ 193,000,000



Land Use Changes

- Change #1: Outhouse Beach to FC Area
 - Designate as Marine Industrial
 - Develop on Opportunistic Basis
- Change #2: Opposite CT N. of Route 11
 - Designate as Industrial
 - Increase Flexibility For Terminals
- Change #3: Opposite CT, S. Side of Chnl
 - Designate as Marine Industrial
 - Develop on Opportunistic Basis

Preliminary Schedule Illustration Using One Notional Delivery Method





Questions ?