

PORT AUTHORITY OF GUAM

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NEWS RELEASE

Port Advances Master Plan 2025 for Public Hearing Process

Piti, Guam, February 19, 2026: The Port Authority of Guam's Master Plan 2025 is moving forward in the Bureau of Statistics and Plans (BSP) public hearing process, with a public hearing scheduled for Wednesday, March 25, 2026 at 3:00 p.m. at the Port Authority of Guam Board Conference Room.

The Master Plan 2025 reflects the Port's officially adopted planning document previously titled the "Port Authority of Guam Master Plan 2023," as adopted by the Port Authority Board of Directors under Resolution No. 2023-04. The Master Plan was later amended under Resolution No. 2024-18 to incorporate the Port's Zero-Emission and Zero-Waste (ZEW) Resiliency and Sustainability Goals into the sustainability component of the plan.

In July 2025, the Port Authority Board of Directors unanimously adopted Resolution No. 2025-24, requesting that the Governor of Guam and BSP formally amend the title of the Port's Master Plan from "2023" to "2025," solely as a change to the title, without altering the substance of the document.

"The Master Plan remains the same in substance and direction," said Port Authority of Guam General Manager Rory J. Respicio. "What the Port has done is ensure the plan accurately reflects the current year of active implementation, while also formally incorporating our Zero-Emission and Zero-Waste goals as part of our long-term sustainability and resiliency strategy."

The Port Authority of Guam Master Plan 2025 outlines a comprehensive strategy for modernization, sustainability, and resiliency at the Jose D. Leon Guerrero Commercial Port, including phased capital investments in wharf expansion and rehabilitation, Ship-to-Shore (STS) gantry crane replacements, fuel pier upgrades, digital transformation, sustainability measures, and climate adaptation projects. These improvements are designed to support both short and long-term commercial growth, national defense readiness, and environmental responsibility.

The Master Plan culminates with a Port Improvement Program (PIP) comprised of two categories, the Port Readiness Plan (PRP) and the Sustainability Plan (SP). The PRP is subdivided into capital improvement projects and other port readiness projects, while the SP addresses continued professional and technical services oversight and support to strengthen Port sustainability and resiliency, including environmental initiatives to reduce the Port's carbon footprint and long-term goals toward zero-emission and zero-waste improvements.

"The Master Plan guides the Port over the next five to ten years as we continue transforming the Port into a modernized, world-class facility capable of meeting the growing demands of Guam, the region, and our national defense mission," Respicio added.



PORT MASTER PLAN GOALS

- Provide a comprehensive overview of the Port's current conditions including governance, financial, operational, and physical attributes;
- Assess the current and projected cargo opportunities based on Guam's market drivers, which consist of military realignments, tourism, transshipment and organic growth;
- Determine near-term resiliency improvements and operational adjustments to accommodate the peak of the military build-up, support Indo-Pacific Command's Pacific Deterrence Initiative (PDI) and ensure maritime posture for future deployments of military assets;
- Estimate the Port's capacity and ability to meet the projected demand and tenant requirements;
- Identify long-term port improvement efforts targeted towards continuing operational and economic sustainability;
- Establish optimal requirements for operations, maintenance and repair, and capital improvement projects;
- Validate the efficient and effective use of the Port's resources and assets;
- Present commercial strategies for PAG to diversify its revenue base and enhance its financial self-sufficiency including a comprehensive tariff simplification and associated benefits to the PAG and port users;
- Assess the impact of the recommended strategies on Guam's economic conditions; and
- Prepare implementation programs to support a coordinated approach of continuous Port improvements balanced with sustainability.

PORT MASTER PLAN KEY ELEMENTS

- Ship-to-Shore Gantry Crane Replacement
- Rehabilitation of Area A Fuel Storage Facility
- In-Water Infrastructure Study
- Wharves and Fuel Piers Long Term Replacement
- Financial Management System
- Guam Customs Inspection Facility
- Solar Power Study
- Tariff Simplification
- Terminal Operating System
- Information Technology Study
- Port Users Group Initiative for System Integration
- Financial Feasibility Analysis
- Economic Impact

The Port Authority of Guam transmitted the Master Plan and Board Resolutions to BSP for review, public hearing, and final adoption. Upon completion of the plan adoption process, BSP will forward its recommendation to the Governor of Guam for ultimate submission to the Guam Legislature pursuant to Guam law. The plan can be viewed online at www.portofguam.com/modernization.