

PORT AUTHORITY OF GUAM

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NEWS RELEASE

Board Adopts Look Ahead 2026

Piti, Guam, December 30, 2025: The Board of Directors unanimously adopted the Look Ahead 2026 Plan during its regular monthly meeting today.

The adoption of Look Ahead 2026 formalizes the Port's strategic direction focused on execution, operational durability, and long-term institutional readiness. The plan represents an evolution of the Port's prior Look Ahead frameworks and reflects the organization's transition from recovery and reform toward disciplined delivery of major capital projects while maintaining uninterrupted operations.

Look Ahead 2026 builds on years of strengthened governance, financial discipline, and operational resilience. It emphasizes the execution of critical infrastructure modernization initiatives, protection of financial stability, workforce continuity, sustainability implementation, and the reinforcement of systems designed to endure beyond individual leadership. The plan also remains aligned with the Leon Guerrero-Tenorio Administration's One Guam Strategic Framework and national security priorities in the Indo-Pacific region.

"Look Ahead 2026 builds on a strong and deliberate foundation," General Manager Rory J. Respicio told the Board. "The Port of Guam enters 2026 not in a reset phase, but with sustained momentum, having moved beyond crisis management, fiscal stabilization, and reform into a period focused on execution and delivery. Core systems have been strengthened, accountability embedded across operations, and governance practices matured to support disciplined decision making."

In addition to adopting Look Ahead 2026, the Board unanimously approved several other resolutions addressing key policy, operational, and planning matters. These included establishing a notice of area availability process for new leases and property use arrangements, acknowledging the Guam Public Utilities Commission consultant's recommendation and authorizing management to conduct a comprehensive tariff review within twelve months, supporting the Port Authority of Guam's hosting of the 112th Annual Conference of the Association of Pacific Ports in August 2026, and approving the relocation of fenders from Golf Pier to Berth F1 under the Port's management agreement.

General Manager Rory J. Respicio thanked the Board for its continued guidance and support, noting that the actions taken during the meeting reinforce the Port's commitment to transparency, accountability, and long-term readiness.

